

UNIVERSITY OF KENTUCKY BOARD OF TRUSTEES



Nancy Cox, Vice President for Land-Grant Engagement and Dean of the Martin-Gatton College of Agriculture, Food and Environment

Rob Edwards, Vice President and Chief Strategy and Growth Officer, UK HealthCare



AN EQUAL OPPORTUNITY UNIVERSITY

PROJECT ACCELERATE

ACCELERATE GROWTH TO DO MORE AND BE MORE FOR KENTUCKY

Work Group 3: More Partnerships

Guiding Principles

- We are committed to The UK-PURPOSE, the institution's Strategic Plan adopted in 2021 that places as the university's north star the idea of advancing Kentucky in everything that we do. We are focused now on accelerating the progress envisioned by the plan.
- The Board of Trustees asked President Capilouto to focus on accelerating efforts to grow in ways that align with the state's workforce needs and challenges:
 - More educated Kentuckians who can meet the state's workforce needs.
 - More readiness in preparing our students for the workforce and for lives of meaning and purpose.
 - More partnerships that will extend our mission and provide opportunities for students in the state.
 - More employee recruitment and retention.
 - More responsiveness that will enable UK to be nimble in a changing economy.
- We will move quick and thoughtfully — using a shared governance approach to promote support and understanding across the campus — to build and implement an acceleration plan that will strengthen our efforts to make Kentucky healthier, wealthier and wiser.

WORK GROUP 3: MORE PARTNERSHIPS

Narrative Charge per Chairman's Recommendation 1 (CR 1)

Expanding the university's impact through partnerships, acquisitions, new initiatives with schools, governments, non-profits, industry and corporations that enhance UK's ability to meet the state's needs through its mission of education, research, service and care.

What We Hope to Accomplish

- Outline status of current UK HealthCare acquisition and partnerships and enumerate strategic imperatives for future such acquisitions and partnerships.
- Assess potential for partnerships with Kentucky universities/community colleges to create larger pipeline that will allow for expansion of student population in key areas to help meet health care workforce needs.
- Work with public/private sector partners to assess how university can collaborate in addressing local challenges to growth (e.g., employment, housing, childcare).
- Identify potential partnership opportunities in Louisville and regional areas across the state that will leverage relationships with public and private sectors to advance Kentucky's workforce needs.

WORK GROUP 3: MORE PARTNERSHIPS

Membership

Rob Edwards (UK HealthCare) co-facilitator

Nancy Cox (Martin-Gatton College of Agriculture, Food and Environment) co-facilitator

Heath Price (Partnerships)

Jake Lemon (Philanthropy)

Mitch Barnhart (Athletics)

George Ward (Economic Development and Coldstream Research Center)

Taunya Phillips (Office of Technology Commercialization)

Laura Stephenson (Martin-Gatton College of Agriculture, Food and Environment)

Najiya Clayborn (College of Fine Arts, Student Government Association Representative)

Justin Nichols (College of Education, University Senate Representative)

Ryan Farley (Martin-Gatton College of Agriculture, Staff Senate Representative)

Recorder: Jay Blanton (PR and Strategic Communications)

Next Steps

For the February Board of Trustees meeting:

- Report on initial analysis of benchmark institutions with large academic medical centers.
- Report on potential collaborations with respect to Kentucky Community and Technical College System (KCTCS) and extension expansion across state.

QUESTIONS

